



GLOBAL FORUM ON COMPETITION

Programme

1-2 December 2025



About the OECD Global Forum on Competition

Established in 2001, the OECD Global Forum on Competition brings together each year high-level officials from more than 100 competition authorities and international organisations worldwide, from both OECD and non-OECD economies. Joining with representatives of international organisations and invited experts, participants debate and discuss key topics on the global competition agenda. With a broad focus on development, the Forum promotes a wider dialogue that encompasses the linkages between competition policy and other cornerstones of economic development.

The programme includes OECD-style roundtable discussions, presentations from notable experts as well as peer reviews. Discussion topics benefit from the input of the Competition Committee whose work is at the forefront of debate on competition policy and enforcement. The Committee promotes the regular exchange of views, analysis and best practices on key competition policy issues and is supported by the Competition Division within the OECD Directorate for Financial and Enterprise Affairs.

www.oecd.org/competition/globalforum
www.oecd.org/daf/competition

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oecd-competition-law-and-policy

DAY 1 – 1 DECEMBER 2025

Welcome Coffee



🕒 09:00 - 09:30 CET

Opening Session



🕒 09:30 - 10:10 CET

Opening remarks



Mathias Cormann
Secretary-General
OECD

Keynote address



Teresa Ribera
Executive Vice-President for a Clean, Just and
Competitive Transition, European Commission

Closing remarks



Frédéric Jenny
Chair
OECD Global Forum on Competition

Launch of “A Decade of OECD Competition Trends, Data and Insights”

🕒 10:10 – 10:25 CET

This year, the OECD is launching a special edition of the OECD Competition Trends report that commemorates a ten-year milestone of collected data, covering the period 2015-2024 with data from more than 60 jurisdictions. This session will reflect on key competition enforcement developments over the last decade and presents the main findings of the report.

Session 1. Artificial Intelligence and Competitive Dynamics in Downstream Markets

🕒 10:30 – 12:45 CET

This roundtable will examine how generative artificial intelligence (AI) is reshaping competition in *downstream markets*, i.e. sectors whose core products or services are not AI models themselves, but where AI is rapidly becoming a critical input. Participants will hear how AI-enabled changes in production methods, service delivery, and business models may alter market structure, shift competitive advantages, and raise or lower barriers to entry. The session will offer a forward-looking discussion of the implications for enforcement, market monitoring, and the adaptation of analytical tools. The focus will be *exclusively* on the application of AI in downstream markets, and will not discuss competition within the AI value chain or the development of foundation models. The discussion will also aim to identify emerging challenges for competition authorities as firms integrate generative AI across the economy.

Chair



Frédéric Jenny
Chair
OECD Global Forum on Competition

Access all materials related to this discussion at <https://oe.cd/aidm>



Speakers



Lilia Christofi
EMEA Financial Services Data and AI Lead
PricewaterhouseCoopers (PwC)



Julian Wright
Goh Keng Swee Professor in the Department of
Economics, National University of Singapore (virtual)

Session 2. Competition in the Healthcare Sector

🕒 14:45 – 17:45 CET

Plenary session

🕒 14:45 – 16:05 CET

Promoting effective competition in the healthcare sector is essential to guaranteeing that patients have access to affordable, high-quality medical products and services. At the same time, healthcare markets are complex and influenced by a range of factors, including but not limited to market structure and information asymmetries, regulatory frameworks, financing and payment models, innovation as well as the critical nature of healthcare needs, all of which present significant challenges for competition authorities in carrying out their mission. These dynamics call for closer scrutiny from competition authorities with a view to identifying shared approaches and common solutions, particularly in jurisdictions where healthcare access remains unequal.

This session, and the two related break-out sessions, will offer an opportunity to examine the evolving role of competition authorities in shaping accessible healthcare markets, including how their work can extend beyond enforcement and improve co-ordination and co-operation with other health regulators and policymakers. It will also explore potential risks across the pharmaceutical value chain, such as pricing strategies, intellectual property, and vertical integration while also considering broader concerns related to access, quality, and equity in healthcare systems.

Access all materials related to this discussion at <https://oe.cd/chthc>

**Speakers****Irakli Lekvinadze**

Chairman
Georgian Competition and Consumer Agency

**Valérie Paris**

Senior Health Policy Analyst
OECD

**Luigi Siciliani**

Professor of Economics
University of York

Plenary Chair**Fahad Alshathri**

Chief Executive Officer and Board Member
General Authority for Competition, Saudi Arabia

Coffee break

🕒 16:05 - 16:15 CET

Break-out sessions

🕒 16:15 – 17:15 CET

Breakout session 1.**Beyond price in healthcare markets: Access, quality and equity (Room CC4)**

Moderator: Fahad Alshathri

Speaker: Luigi Siciliani

Breakout session 2.**Competition risks across the pharmaceutical value chain: Pricing, IP and vertical integration (Room CC15)**

Moderator: Irakli Lekvinadze

Speaker: Valérie Paris

Plenary session: Conclusions and closing remarks

🕒 17:25 – 17:45 CET

DAY 2 – 2 DECEMBER 2025

Session 3. Competition Law Enforcement in Informal Markets

🕒 10:00 - 13:00 CET

The session will focus on competition law enforcement in informal markets including the interplay between formal and informal markets. In this context, it will explore the challenges that competition authorities face when addressing competition concerns in such mixed environments, and examine potential responses, including co-operation with other regulatory and administrative bodies. It will also consider experiences across jurisdictions on how to factor informality into enforcement decisions, both in fully informal sectors and in formally regulated sectors with significant informal participation. Finally, the session will address the dual role of informal businesses in competition enforcement: as actors that may engage in anticompetitive conduct, and as potential victims of such conduct, especially in contexts where formal firms exploit regulatory advantages or seek to exclude informal competitors.

Chair



Frédéric Jenny

Chair
OECD Global Forum on Competition

Access all materials related to this discussion at <https://oe.cd/cleim>



Speakers



Mahmoud Momtaz

Chair
Egyptian Competition Authority



Maria Elena Vasquez

President
Pro-Competencia
Dominican Republic



Francis Kariuki

Senior Consultant in Competition,
Bowmans and former
Director-General Competition
Authority Kenya



Jorge Grunberg

National Economic Prosecutor
Fiscalía Nacional Económica
(FNE) Chile

Lunch break 🍴

🕒 13:00 - 14:45 CET

Session 4. Balancing Competing Priorities in Competition Policy

🕒 14:45 - 15:45 CET

While competition goals traditionally focus on promoting efficiency and protecting consumer welfare, many governments and competition authorities are now considering whether wider public interest objectives, such as dynamic growth, innovation, resilience, circularity, and equity, should also be included in competition goals and inform enforcement. This short panel session will explore whether and how these broader issues can be dealt with by competition authorities, whether and how governments should engage with competition authorities on such objectives, and how to navigate potential trade-offs between these different goals and competition law.

Chair



Frédéric Jenny

Chair

OECD Global Forum on Competition

Speakers



Sarah Cardell

Chief Executive, UK Competition and Markets Authority



Gina Cass-Gottlieb

Chair, Australian Competition and Consumer Commission



Bogdan Chirițoiu

President, Romanian Competition Council



Ferdinand M. Negre

Commissioner, Philippine Competition Commission

Session 5. Peer Review of Kenya

🕒 15:45 - 17:45 CET

This session will focus on the examination phase of the ongoing OECD Peer Review of competition law and policy in Kenya. Founded on the willingness of a country to submit its laws and practices to substantive review by peer countries, peer reviews of competition law and policy are a valuable tool to reform and strengthen a country's competition framework. This session will explore the current competition regime in Kenya and assess its effectiveness. The session will also seek to identify key recommendations to help Kenya strengthen its competition regime and institutions.

Chair



Frédéric Jenny

Chair

OECD Global Forum on Competition

Lead examiners



Doris Tshepe

Commissioner, Competition Commission South Africa



Gustavo Augusto Freitas de Lima

President, Administrative Council for Economic Defense (CADE), Brazil



Linsey McCallum

Acting Director-General, DG COMP, European Commission

Final session. Other business and proposals for future work

🕒 17:45 - 18:00 CET

Reception (*Salon du Parc*) 🍷

🕒 18:00 - 19:30 CET

OECD Competition & Global Relations

Using its vast storehouse of expertise accumulated over the past 50 years, the OECD has created a range of mechanisms to engage with authorities around the world to help reinforce their competition framework.

Two **annual fora** disseminate the work of the OECD Competition Committee and bring over 100 jurisdictions into the OECD family: Global Forum on Competition and the OECD-IDB Latin American and Caribbean Competition Forum.

oe.cd/gfc
oe.cd/lacccf

The OECD joins with UN-ESCWA and UNCTAD to hold an Annual Forum for the countries of the MENA region:
oe.cd/comp-acf

The three **regional centres** for competition provide regular training seminars for the countries and economies within their regions: the OECD/Korea Policy Centre Competition Programme in Seoul, Korea, the OECD-GVH Regional Centre for Competition in Budapest, Hungary and the Regional Centre for Competition in Latin America in Lima, Peru.

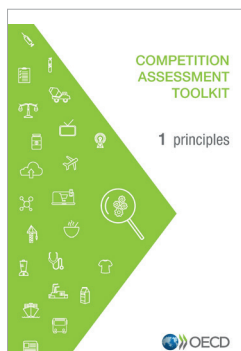
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Capacity building

Capacity building remains a cornerstone of the OECD's competition global relations activities.

Through bilateral or regional workshops, training, and advice, the OECD targets the specific needs of the participating authorities on topics ranging from cartel prosecution, merger analysis, competition economics for both specialists and non-specialists, abuse of dominance, legislative drafting, studies in sector specific regulation.

Fighting bid rigging in public procurement, competition assessment of laws and regulations as well as **market studies** are the OECD's flagship training programmes and are often accompanied by indepth country projects.



Competition Assessment

Laws, regulations or other government-imposed barriers can unduly restrain market activities. One important step to eliminate these restraints is "competition assessment", that is, the evaluation of policies to find those unnecessarily restricting competition in order to develop alternative policies which still achieve governments objectives.

The OECD has developed a Competition Assessment Toolkit which can be used by competition specialists and non-specialists alike. The OECD has led projects on competition assessment of specific sectors in Brazil, Iceland, Greece, Mexico, Portugal, Romania, Tunisia and 10 ASEAN member countries and is now working again with Tunisia.

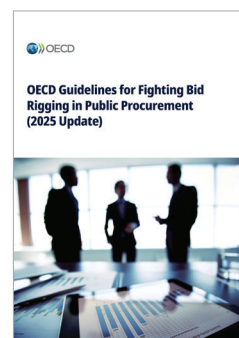
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Fighting Bid Rigging in Public Procurement

Bid rigging happens when groups of firms conspire to raise prices or lower the quality of goods, works or services offered in public tenders. OECD countries spend approximately 12% of their GDP in public procurement and this percentage can be higher in developing countries. Efficient and competitive procurement processes are thus key to obtaining goods and services at the best value for money.

The OECD Guidelines for Fighting Bid Rigging in Public Procurement help public officials reduce the risks of bid rigging, through the careful design of public procurement tenders, and to detect bid rigging conspiracies during procurement processes. The OECD can help governments assess their procurement process and provide policy recommendations for improvement. The OECD has worked with Argentina, Brazil, Colombia, Mexico, Peru, Ukraine and is now working with Austria, Bulgaria, Czechia, Croatia, Cyprus, France, Greece, Ireland, Latvia, Poland, Portugal and Romania.

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For more information please visit

oe.cd/gfc

